



District Health Assessment for Multiple District B through March 2026

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports			Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
B 1	T(24)	53	0	53	0%	1	0	1	1039	0	1039	137	69	68	7.00%	1,009	20	55%	0	0	91%	57%	2%	13%	12	5	
B 2		70	0	70	0%	4	3	1	1316	0	1316	253	223	30	2.33%	1,175	19	57%	12	36	99%	54%	1%	46%	12	9	
B 3		76	0	76	0%	6	0	6	1949	0	1949	267	120	147	8.16%	1,829	26	37%	0	0	83%	55%	0%	13%	18	7	
B 4		68	0	68	0%	4	0	4	1765	0	1765	175	109	66	3.88%	1,418	26	35%	0	0	93%	69%	0%	28%	13	5	
B 5	T(24)	47	0	47	0%	3	1	2	856	0	856	141	91	50	6.20%	854	18	57%	14	7	96%	60%	0%	23%	7	0	
B 6	T(24)	48	0	48	0%	3	1	2	942	0	942	220	56	164	21.08%	825	20	63%	1	22	98%	48%	0%	6%	15	9	
B 7	T(24)	54	0	54	0%	2	1	1	1117	0	1117	135	111	24	2.20%	1,076	21	50%	2	11	85%	61%	4%	24%	14	6	2nd VDG
B 8	T(24)	36	0	36	0%	2	0	2	776	0	776	123	47	76	10.86%	694	22	42%	0	0	94%	58%	0%	42%	12	7	
B 9	T(24)	30	0	30	0%	2	0	2	629	0	629	140	45	95	17.79%	524	21	40%	0	0	100%	57%	3%	33%	7	7	
		482	0	482	0%	27	6	21	10389	0	10389	1591	871	720	7.45%	9,404	22	48%	9	76	92%	58%	1%	25%	110	55	



District Health Assessment for Multiple District D through March 2026

Status/ District Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports			Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **	
D 1	98	0	98	0%	2	0	2	2748	0	2748	283	227	56	2.08%	2,621	28	13%	0	0	99%	45%	0%	18%	20	6		
D 2	T(24)	24	0	24	0%	0	2	-2	755	0	755	53	132	-79	-9.47%	816	31	29%	22	29	92%	58%	0%	21%	6	3	
D 3		55	0	55	0%	3	2	1	1810	0	1810	188	207	-19	-1.04%	1,784	33	24%	35	22	100%	44%	2%	15%	12	4	
D 4		73	0	73	0%	1	1	0	1890	0	1890	152	178	-26	-1.36%	1,834	26	37%	8	12	96%	53%	0%	12%	16	9	
D 5	T(24)	18	0	18	0%	1	0	1	491	0	491	82	20	62	14.45%	429	27	17%	0	0	100%	50%	0%	11%	4	4	
D 6		87	1	88	100%	4	0	4	2465	15	2480	289	205	84	3.51%	2,278	28	27%	0	0	91%	59%	2%	45%	12	6	
		355	1	356	100%	11	5	6	10159	15	10174	1047	969	78	0.77%	9,762	29	24%	24	63	96%	51%	1%	23%	70	32	



District Health Assessment for Multiple District E through March 2026

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports			Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
E 1	88	0	88	0%	1	0	1	2836	0	2836	193	179	14	0.50%	2,776	32	5%	0	0	66%	68%	22%	0%	12	6	
E 2	120	0	120	0%	7	0	7	2473	0	2473	340	284	56	2.32%	2,368	21	44%	0	0	49%	83%	22%	0%	16	5	
E 3	60	0	60	0%	2	9	-7	1460	0	1460	116	40	76	5.49%	1,635	24	27%	11	9	38%	85%	35%	0%	6	0	
E 4	128	0	128	0%	8	0	8	4092	0	4092	268	53	215	5.55%	3,765	32	5%	0	0	80%	83%	13%	0%	21	6	
	396	0	396	0%	18	9	9	10861	0	10861	917	556	361	3.44%	10,544	27	20%	11	9	61%	80%	21%	0%	55	17	



District Health Assessment for Multiple District F through March 2026

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
F 1	T(24)	67	0	67	0%	0	0	0	990	0	990	78	77	1	0.10%	984	15	76%	0	0	88%	70%	3%	45%	15	7	
F 2	T(24)	53	0	53	0%	4	0	4	1135	0	1135	131	117	14	1.25%	1,078	21	47%	0	0	98%	70%	4%	60%	14	0	
F 3	T(24)	37	0	37	0%	0	2	-2	484	0	484	24	69	-45	-8.51%	514	13	89%	68	18	95%	81%	3%	49%	6	0	
F 4	T(24)	52	0	52	0%	2	0	2	979	0	979	91	103	-12	-1.21%	894	19	48%	0	0	92%	62%	0%	60%	10	4	
		209	0	209	0%	6	2	4	3588	0	3588	324	366	-42	-1.16%	3,470	17	64%	68	18	93%	70%	2%	53%	45	11	



District Health Assessment for Multiple District G through March 2026

Status/ District Number Name of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
G 1	65	0	65	0%	3	1	2	1504	0	1504	252	150	102	7.28%	1,484	23	45%	2	10	94%	45%	0%	54%	19	9	
G 2	54	0	54	0%	2	2	0	1260	0	1260	123	124	-1	-0.08%	1,208	23	46%	4	25	83%	59%	0%	65%	14	7	
	119	0	119	0%	5	3	2	2764	0	2764	375	274	101	3.79%	2,692	23	45%	3	35	89%	51%	0%	59%	33	16	



District Health Assessment for Multiple District H through March 2026

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports			Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
H 1	136	0	136	0%	5	0	5	2795	0	2795	389	245	144	5.43%	2,633	21	54%	0	0	90%	61%	0%	12%	33	10	
H 2	71	0	71	0%	5	3	2	1649	0	1649	338	267	71	4.50%	1,551	23	37%	7	57	94%	51%	1%	37%	16	6	
H 3	92	0	92	0%	3	7	-4	1629	0	1629	214	298	-84	-4.90%	1,779	18	63%	11	73	71%	72%	1%	32%	19	6	
H 4	76	0	76	0%	1	3	-2	1672	0	1672	166	208	-42	-2.45%	1,720	22	43%	5	40	88%	64%	1%	32%	16	7	
	375	0	375	0%	14	13	1	7745	0	7745	1107	1018	89	1.16%	7,683	21	51%	9	170	86%	62%	1%	25%	84	29	



District Health Assessment for Multiple District J through March 2026

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports			Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
J 1	T(24)	52	0	52	0%	0	0	0	1055	0	1055	98	63	35	3.43%	1,033	20	56%	0	0	94%	71%	0%	0%	9	0	
J 2	T(24)	31	0	31	0%	1	1	0	730	0	730	64	58	6	0.83%	703	24	42%	4	19	77%	58%	6%	10%	7	0	GMT
J 3	T(24)	54	0	54	0%	0	0	0	1033	0	1033	90	99	-9	-0.86%	987	19	59%	0	0	89%	78%	2%	4%	9	4	
		137	0	137	0%	1	1	0	2818	0	2818	252	220	32	1.15%	2,723	21	54%	4	19	88%	71%	2%	4%	25	4	



District Health Assessment for Multiple District LA through March 2026

		Clubs							Membership					Member Strength		Cancellation		Reports			Finance	Leadership					
District Name	Status/ Number of Months in Status *	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
LA 1	T(24)	24	0	24	0%	1	2	-1	573	0	573	80	116	-36	-5.91%	518	24	46%	32	24	100%	71%	0%	42%	5	0	
LA 2	T(24)	33	0	33	0%	0	1	-1	1064	0	1064	74	100	-26	-2.39%	1,072	32	27%	11	0	76%	45%	3%	27%	10	0	
LA 3	T(24)	51	0	51	0%	0	0	0	1003	0	1003	83	60	23	2.35%	999	20	53%	0	0	94%	61%	8%	41%	12	4	
LA 4	T(24)	33	0	33	0%	0	1	-1	816	0	816	39	73	-34	-4.00%	835	25	45%	59	7	100%	61%	0%	48%	10	4	
LA 5		51	0	51	0%	2	0	2	1590	0	1590	110	154	-44	-2.69%	1,567	31	37%	0	0	94%	57%	2%	25%	10	4	
LA 6		54	0	54	0%	0	1	-1	1329	0	1329	91	155	-64	-4.59%	1,257	25	43%	47	17	81%	57%	4%	41%	15	10	
		246	0	246	0%	3	5	-2	6375	0	6375	477	658	-181	-2.76%	6,248	26	42%	36	48	90%	58%	3%	37%	62	22	



District Health Assessment for Multiple District LB through March 2026

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports			Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
LB 1	T(24)	51	0	51	0%	1	0	1	1072	0	1072	95	141	-46	-4.11%	1,110	21	49%	0	0	98%	59%	4%	43%	9	5	
LB 2	T(24)	44	0	44	0%	2	0	2	1148	0	1148	108	101	7	0.61%	1,091	26	39%	0	0	68%	57%	2%	25%	11	3	
LB 3		55	0	55	0%	0	0	0	1422	0	1422	115	116	-1	-0.07%	1,372	26	42%	0	0	65%	42%	9%	13%	13	0	
LB 4		62	0	62	0%	0	0	0	1549	0	1549	140	207	-67	-4.15%	1,418	25	39%	0	0	89%	60%	5%	26%	9	0	
		212	0	212	0%	3	0	3	5191	0	5191	458	565	-107	-2.02%	4,991	24	42%	0	0	81%	54%	5%	26%	42	8	



District Health Assessment for Multiple District LC through March 2026

District Name	Status/ Number of Months in Status *	Clubs						Membership						Member Strength		Cancellation		Reports			Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
DISTRICT LC	(24)	40	0	40	0%	0	2	-2	643	0	643	53	66	-13	-1.98%	670	16	70%	6	8	60%	68%	18%	23%	10	0	
LC 2	T(24)	50	0	50	0%	0	4	-4	1084	0	1084	125	164	-39	-3.47%	1,085	22	48%	36	39	76%	38%	4%	18%	7	0	
LC 3		58	0	58	0%	1	3	-2	1413	0	1413	196	129	67	4.98%	1,362	24	43%	26	18	100%	47%	0%	16%	13	0	
LC 4	T(24)	45	0	45	0%	0	0	0	1162	0	1162	95	111	-16	-1.36%	1,149	26	36%	0	0	71%	51%	0%	36%	11	3	
LC 5	T(24)	54	1	55	100%	1	0	1	1162	7	1169	120	74	46	4.10%	1,098	22	53%	0	0	60%	60%	11%	20%	12	10	
LC 6		59	0	59	0%	0	1	-1	1309	0	1309	109	128	-19	-1.43%	1,334	22	58%	31	17	78%	53%	7%	25%	11	0	
LC 8		62	0	62	0%	0	3	-3	2070	0	2070	222	266	-44	-2.08%	1,957	33	27%	17	45	98%	56%	0%	29%	11	0	
LC 11	T(24)	40	0	40	0%	2	3	-1	1193	0	1193	145	107	38	3.29%	1,147	30	40%	31	21	85%	50%	3%	43%	10	6	
LC 12	T(24)	53	0	53	0%	0	2	-2	1041	0	1041	117	105	12	1.17%	1,015	20	55%	33	0	98%	55%	0%	11%	13	3	
		461	1	462	100%	4	18	-14	11077	7	11084	1182	1150	32	0.29%	10,817	24	47%	26	148	82%	53%	4%	24%	98	22	



District Health Assessment for Multiple District LD through March 2026

Status/ District Name Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports			Finance	Leadership						
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **	
LD 1	50	0	50	0%	0	1	-1	1415	0	1415	58	124	-66	-4.46%	1,448	28	38%	49	15	68%	60%	2%	22%	8	0		
LD 2	47	0	47	0%	2	0	2	1492	0	1492	233	105	128	9.38%	1,259	32	19%	0	0	100%	60%	0%	6%	10	5		
LD 3	T(24)	41	0	41	0%	0	0	1100	0	1100	98	103	-5	-0.45%	1,061	27	32%	0	0	100%	49%	0%	2%	11	0		
LD 4		60	0	60	0%	1	0	1	2359	0	2359	229	171	58	2.52%	2,247	39	15%	0	0	87%	52%	0%	13%	8	4	
LD 5		52	0	52	0%	3	0	3	1378	0	1378	242	236	6	0.44%	1,239	27	35%	0	0	94%	37%	0%	21%	16	0	
LD 6	T(23)	42	0	42	0%	0	0	0	1078	0	1078	60	136	-76	-6.59%	1,106	26	43%	0	0	98%	67%	2%	19%	11	5	
LD 7		81	0	81	0%	2	0	2	2749	0	2749	219	162	57	2.12%	2,419	34	12%	0	0	100%	56%	4%	15%	16	8	
LD 8		87	0	87	0%	1	0	1	3188	0	3188	218	257	-39	-1.21%	3,011	37	20%	0	0	100%	55%	0%	9%	12	4	
LD 9		45	0	45	0%	2	0	2	1260	0	1260	212	102	110	9.57%	1,131	28	24%	0	0	100%	69%	2%	22%	0	0	
		505	0	505	0%	11	1	10	16019	0	16019	1569	1396	173	1.09%	14,921	32	25%	49	15	94%	55%	1%	14%	92	26	



District Health Assessment for Multiple District M through March 2026

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports			Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
M 1	77	0	77	0%	4	1	3	1776	0	1776	295	180	115	6.92%	1,632	23	47%	4	9	79%	64%	0%	60%	20	11	
M 2	46	1	47	0%	0	1	-1	1474	12	1486	79	152	-73	-4.68%	1,446	32	28%	69	0	91%	70%	2%	98%	11	4	
	123	1	124	0%	4	2	2	3250	12	3262	374	332	42	1.30%	3,078	27	40%	36	9	84%	66%	1%	74%	31	15	



District Health Assessment for Multiple District O through March 2026

District Name	Status/ Number of Months in Status *	Clubs							Membership							Member Strength		Cancellation		Reports			Finance	Leadership			
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
O 1	T(24)	40	0	40	0%	2	0	2	771	0	771	120	102	18	2.39%	764	19	60%	0	0	90%	55%	3%	20%	7	0	
O 2		65	0	65	0%	2	1	1	1556	0	1556	146	179	-33	-2.08%	1,578	24	34%	8	7	92%	51%	0%	94%	14	5	
O 3	T(24)	41	0	41	0%	0	0	0	622	0	622	38	88	-50	-7.44%	654	15	78%	0	0	95%	61%	0%	29%	8	1	
O 4	T(24)	47	0	47	0%	1	0	1	635	0	635	86	78	8	1.28%	628	14	70%	0	0	91%	62%	6%	47%	11	4	
O 5	T(24)	49	0	49	0%	0	1	-1	880	0	880	52	136	-84	-8.71%	866	18	61%	40	6	90%	61%	4%	47%	11	0	
		242	0	242	0%	5	2	3	4464	0	4464	442	583	-141	-3.06%	4,490	18	58%	24	13	92%	57%	2%	52%	51	10	



District Health Assessment for Multiple District R through March 2026

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports			Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
R 1	59	0	59	0%	3	10	-7	1557	0	1557	123	269	-146	-8.57%	1,630	26	34%	16	158	59%	63%	0%	53%	14	7	
R 2	56	0	56	0%	0	3	-3	1676	0	1676	164	213	-49	-2.84%	1,700	30	25%	4	32	77%	73%	4%	61%	15	5	
R 3	68	0	68	0%	2	0	2	1550	0	1550	172	108	64	4.31%	1,436	23	43%	0	0	54%	72%	4%	65%	12	5	
	183	0	183	0%	5	13	-8	4783	0	4783	459	590	-131	-2.67%	4,766	26	34%	13	190	63%	69%	3%	60%	41	17	



District Health Assessment for Multiple District S through March 2026

District Name	Status/ Number of Months in Status *	Clubs						Membership						Member Strength		Cancellation		Reports			Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
S 1	T(24)	24	0	24	0%	4	0	4	421	0	421	167	62	105	33.23%	313	18	58%	0	0	46%	46%	13%	4%	0	0	
S 2		73	0	73	0%	2	0	2	1352	0	1352	288	123	165	13.90%	1,240	19	66%	0	0	59%	64%	12%	32%	12	3	
		97	0	97	0%	6	0	6	1773	0	1773	455	185	270	17.96%	1,553	18	64%	0	0	56%	60%	12%	25%	12	3	



District Health Assessment for Multiple District T through March 2026

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports			Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
T 1	T(24)	29	0	29	0%	0	1	-1	500	0	500	43	59	-16	-3.10%	471	17	55%	6	2	97%	52%	0%	41%	8	0	
T 2	T(24)	38	1	39	0%	2	2	0	517	17	534	64	88	-24	-4.30%	501	14	79%	5	29	92%	54%	3%	46%	6	0	
T 3	T(24)	40	0	40	0%	0	0	0	764	0	764	44	34	10	1.33%	790	19	63%	0	0	100%	63%	0%	13%	8	5	
T 4		62	0	62	0%	1	1	0	1308	0	1308	92	126	-34	-2.53%	1,303	21	48%	7	7	98%	58%	0%	48%	9	0	
		169	1	170	0%	3	4	-1	3089	17	3106	243	307	-64	-2.02%	3,065	18	60%	5	38	97%	57%	1%	38%	31	5	



District Health Assessment for District 63 through March 2026

District Name	Status/ Number of Months in Status *	Clubs						Membership						Member Strength		Cancellation		Reports			Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
63	P	40	0	40	0%	1	0	1	843	0	843	88	71	17	2.06%	815	21	50%	0	0	78%	45%	3%	20%	4	1	
		40	0	40	0%	1	0	1	843	0	843	88	71	17	2.06%	815	21	50%	0	0	78%	45%	3%	20%	4	1	



District Health Assessment for District P through March 2026

District Name	Status/ Number of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports			Finance	Leadership					
		Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth% (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
P	P	6	6	12	0%	0	0	0	131	139	270	24	10	14	5.47%	256	22	33%	0	0	8%	92%	50%	67%	0	0	GMT
		6	6	12	0%	0	0	0	131	139	270	24	10	14	5.47%	256	45	33%	0	0	8%	92%	50%	67%	0	0	



District Health Assessment for Ident 5887 - BELIZE C.A. - UND through March 2026

Status/ District Number Name of Months in Status *	Clubs							Membership					Member Strength		Cancellation		Reports			Finance	Leadership					
	Active Clubs	Clubs in Status Quo	Total Clubs	% Status Quo Clubs in Financial Suspension	New Clubs	Cancelled Clubs	YTD Net Club Gain/ Loss	Current Members In Active Clubs	Current Members In Status Quo Clubs	Current Total Members Count	YTD Add	YTD Drop	YTD NetGrowth (includes Active and Status Quo)	YTD NetGrowth (includes Active and Status Quo)	Member Count 12 Months Ago	Average Member Count Per Club	% of Clubs with less than 20 members	Average Cancelled Club Age	Members Lost Due to Cancelled Clubs	% of Clubs Reporting Service	% No MMR in 3 Months	% No Officer Report in 12 months	% of Clubs with balance 90+ days	Number of Zone Chairs Recorded	Number of Region Chairs Recorded	District Officers Vacancies **
Ident 5887 - BELIZE C.A.	10	0	10	0%	2	0	2	352	0	352	110	64	46	15.03%	279	35	0%	0	0	80%	30%	0%	10%	0	0	
	10	0	10	0%	2	0	2	352	0	352	110	64	46	15.03%	279	35	0%	0	0	80%	30%	0%	10%	0	0	

* - District Status: P - Provisional, T - Transitional.

** - District Officers Vacancies: DG - District Governor, 1st VDG - First Vice District Governor, 2nd VDG - Second Vice District Governor.